

February 21, 2014

Mr. Ron Fullan
Chair, Life Licence Qualification Program Committee
Canadian Insurance Services Regulatory Organizations
c/o Insurance Councils of Saskatchewan
Suite 310 – 2631 28th Avenue
Regina, Saskatchewan S4S 6X3

Dear Mr. Fullan:

As Board Chair of the Canadian Association of Financial Institutions in Insurance, I'm pleased to communicate our Association's support for the Life Licence Qualification Program (LLQP) modernization effort being led by CISRO's LLQP Committee; and to outline our views on a number of related interprovincial harmonization issues which are germane to CISRO.

It is CAFII's view that after more than a decade of experience with the current, first iteration of the LLQP, a review and modernization was necessary and timely.

We are comfortable with the direction the modernization effort is taking. We congratulate your committee on the significant progress made to date. In particular, we thank you for the open, transparent, and consultative process you've employed. We appreciate the diligent, conscientious effort being made to obtain stakeholder input at each stage along the way.

CAFII has been involved in and consulted throughout the project to date, through such channels as

- the Occupational Analysis Workshops conducted across the country;
- the opportunity to review and provide feedback on the Curriculum Design Document;
- the quarterly, face-to-face Stakeholder Information Sessions you've held; and
- the one-on-one stakeholder group meetings with the committee recently held in Toronto.

CAFII endorses the modular (four) approach that the committee is pursuing in modernizing the LLQP. We believe that a modular approach will provide certain advantages to candidates pursuing a life licence and, in turn, to their employers.

Importance of Labour Mobility and Mutual Recognition of Licenses in Insurance

Insurance companies are increasingly using direct channels such as the internet and client contact centres to sell coverage in all jurisdictions. Currently, for individual life insurance, contact centres employ LLQP-trained agents, each of whom must hold licenses from all jurisdictions serviced by the centre, typically 13 different licences. Similarly for home and auto insurance, contact centres employ agents who hold P&C licenses in all jurisdictions.

It is administratively very costly and cumbersome to have to manage licensing for 13 separate jurisdictions (including separate background checks; monitoring expiry dates for each jurisdiction; completion of forms; compliance with multiple continuing education, errors and omissions insurance, and notification requirements).

The reality of client contact centre operations is that customers may contact a centre several times over the course of a transaction -- to ask questions, complete the transaction, or to change coverage. In each case, if the answering agent is not licensed for the jurisdiction of the caller, the call must be transferred and queued for the appropriate agent, even though the answering agent would be fully competent to handle the caller's needs. The result can sometimes be a poor customer experience.

It is also costly and time-consuming to handle compliance with the requirements of multiple jurisdictions. Businesses have not been able to achieve the growth in the telemarketing/client contact centre channel that customer demand warrants, for reasons directly related to multi-jurisdictional licensing challenges.

The current situation also poses risks to agents and companies in navigating the system, mainly through the possibility of errors and inadvertent non-compliance.

CAFII views a nationally harmonized regulatory model – one which recognizes the importance of the telemarketing channel and alleviates the unnecessary burden imposed by multi-jurisdictional licensing – as an imperative.

Ideally, if an agent is duly licensed in one jurisdiction, that license should be recognized by other Canadian jurisdictions under a system of mutual recognition, with no further local requirements imposed, other than registration and fee payments.

Making this change will better align with the Agreement on Internal Trade, which stipulates that individuals with recognized skills and qualifications should be able to work in their field in any jurisdiction in Canada, without undue impediment. In addition, the increasing use of electronic commerce, in all sectors of the insurance industry, has made physical location increasingly unimportant.

Importance of a National Online System for Licensing

In the life sector of the industry, the Life Licence Qualification Program (LLQP) has harmonized entry-level proficiency requirements for agents in all common law provinces; and the current LLQP modernization initiative will bring Quebec into the fold by 2016.

As a further comment on interprovincial harmonization and multi-jurisdictional licensing, CAFII strongly encourages all provinces and territories to join in on the Canadian Insurance Participant Registry (CIPR) initiative being led and rolled out by the Alberta Insurance Council. As an online system for licensing intended to be national in scope, the CIPR is an encouraging start on addressing a critical need that CAFII has been highlighting for years.

Mandatory Continuing Education

CAFII supports the view that mandatory continuing education is a key component of industry professionalism and consumer protection. There is widespread recognition among nearly all professions and licensure bodies that continuing professional development – an embodiment of commitment to career-long learning – is essential to maintaining both the integrity of a profession and its credibility with the public.

Six provinces (British Columbia, Alberta, Saskatchewan, Manitoba, Ontario and Quebec) currently mandate continuing professional development for life agents. However, for the reasons outlined above, it is CAFII's position that continuing education requirements must be harmonized across the country. For a number of years, our Association has been encouraging all provinces to take the optimal approach and harmonize.

Probationary Licensing and Supervision

The objective of the LLQP is to require that all life agents meet prescribed proficiency requirements before they begin interacting with consumers. Given the rigorous entry-level education and examination standards of the LLQP, CAFII believes that a probationary period for life agents is not warranted.

With respect to the life sector of the industry, four provinces (British Columbia, Saskatchewan, Manitoba and Quebec) currently require that new life agents be supervised, with the duration and nature of the mandated supervision varying considerably.

It's important to note that in the life sector, the insurer is responsible for the sale of its products and therefore must monitor the performance, competence, and overall suitability of its agents on an ongoing basis. Guideline G8 of the Canadian Life and Health Insurance Association, to which all CAFII members also belong, stipulates that agent suitability includes compliance with regulatory requirements and using acceptable sales practices.

CAFII therefore submits that the risk-based, self-regulatory monitoring of agents required under CLHIA Guideline G8 makes mandatory supervision of new life agents unnecessary.

Conclusion

Thank you again, Ron, for the leadership, foresight, and determination that you and the other members of the CISRO LLQP Committee have shown in your LLQP modernization work.

We wish you God Speed towards successful completion of the project, and a timely launch of the new program. And we look forward to the important impact that a fully harmonized, national LLQP can and should have as a driver of interprovincial harmonization of other aspects of insurance licensing and regulation.

Yours sincerely,

Mark Cummings, Chair

Canadian Association of Financial Institutions in Insurance