### CAFII

411 Richmond Street E, Suite 200 Toronto, ON M5A 3S5

# Statement of Operations As at July 31, 2019

_	Current Month	Budget Jul-19	Variance to Monthly Budget	Current YTD	Budget '19 YTD	Variance Budget to YTD	Budget 2019
Revenue	<b>#04 400</b>	<b>#04 400</b>	<b>(</b> **)	£407.054	<b>#</b> 400.054	(\$0,000)	<b>#707.004</b>
Membership Dues	\$61,422	\$61,422	\$0 \$0	\$427,954	\$429,954	(\$2,000)	\$737,064
Luncheon Revenue	\$0 \$433	\$0 \$2	* *	\$195	\$195	\$0 \$222	\$195
Interest Revenue	\$133	\$3	\$130	\$351	\$18	\$333	\$33
TOTAL REVENUE	\$61,555	\$61,425	\$130	\$428,500	\$430,167	(\$1,667)	\$737,292
<b>F</b>							
Expenses	<b>#20.004</b>	¢40.407	<b>#2.002</b>	<b>COZ4 740</b>	<b>#004 407</b>	<b>C</b> 450	\$482,000
Management Fees	\$38,084	\$40,167 \$0	\$2,083	\$274,713 \$0	\$281,167 \$1,000	\$6,453 \$1,000	\$482,000 \$1,000
CAFII Legal Fees/Corporate Governan Audit Fees	\$0 \$1,217	ъо \$1,217	\$0 \$0	\$8,718	\$1,000 \$8,519	\$1,000 (\$199)	\$1,000 \$14,600
Insurance	\$1,217 \$449	φ1,∠17 \$458	\$0 \$9	\$3,094	\$3,206	(\$199) \$112	\$5,500
			* -			\$524	
Website Ongoing Maintenance	\$331	\$1,683	\$1,352	\$3,289	\$3,813		\$5,330 \$5,000
Telephone/Fax/Internet	\$104	\$483	\$379	\$3,587	\$3,381	(\$206)	\$5,800
Postage/Courier	\$31	\$33	\$2	\$140	\$231	\$91	\$400
Office Expenses	\$152	\$166	\$14	\$1,384	\$1,162	(\$222)	\$2,000
Bank Charges	\$0	\$4	\$4	\$0	\$28	\$28	\$50
Miscellaneous Expenses	\$0	\$42	\$42	\$0	\$294	\$294	\$500
Depreciation Computer/Office Equipm	\$95	\$100	\$5	\$663	\$700	\$37	\$1,200
Board/EOC/AGM							
Annual Members Lunch	\$0	\$0	\$0	\$12,052	\$12,089	\$37	\$12,089
Board Hosting (External)	\$0	\$0	\$0	\$6,363	\$15,000	\$8,637	\$30,000
Board/EOC/Meeting Expenses	\$9	\$0	(\$9)	\$29,156	\$15,600	(\$13,556)	\$26,000
Industry Events	\$0	\$0	\$0	\$0	\$1,300	\$1,300	\$1,300
EOC Annual Appreciation Dinner	\$0	\$0	\$0	\$2,193	\$2,193	(\$0)	\$2,193
Sub Total Board/EOC/AGM	9	-	- 9	49,764	46,182	- 3,582	71,582
Provincial Regulatory Visits	\$445	\$0	(\$445)	\$4,836	\$8,000	\$3,164	\$12,000
Research/Studies	\$677	\$1,000	\$323	\$2,987	\$3,000	\$13	\$5,000
Website SEO and Enhancements	\$2,472	\$3,333	\$861	\$7,204	\$23,333	\$16,130	\$40,000
Regulatory Model(s)	\$0	\$0	\$0	\$3,643	\$10,000	\$6,357	\$25,000
Federal Financial Reform	\$0	\$0	\$0	\$0	\$0	\$0	\$500
Media Outreach	\$2,260	\$2,917	\$657	\$21,503	\$20,417	(\$1,087)	\$35,000
Marketing Collateral	\$97	\$0	(\$97)	\$542	\$4,000	\$3,458	\$5,000
Speaker fees & travel	\$0	\$0	\$0	\$1,189	\$1,400	\$211	\$2,000
Gifts	\$0	\$0	\$0	\$0	\$300	\$300	\$500
Networking Events	\$0	\$0	\$0	\$0	\$300	\$300	\$500
Sub Total Networking & Events	-	-	-	1,189	2,000	811	3,000
TOTAL EXPENSE	46,422	51,603	5,180	387,254	420,433	33,179	715,462
NET INCOME	15,132	9,822	5,310	41,246	9,734	31,512	21,830
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Explanatory Notes:

1 - Amortization of office equipment based on 4 year straight line depreciation
2 - Management fees includes Mananging Matters and Executive Director
3 - Website includes hosting cafii.com, subscription and website improvements

CAFII
411 Richmond Street E, Suite 200
Toronto, ON M5A 3S5
Balance Sheet
As at July 31, 2019

	CAFII Operations				CBPI Project		Combined			
ASSETS	31-Jul 2019	30-Jun 2019	31-Dec 2018	31-Jul 2019	30-Jun 2019	31-Dec 2018	31-Jul 2019	30-Jun 2019	31-Dec 2018	
Current Assets										
Bank Balance Savings Account Accounts Receivable Prepaid Expenses Computer/Office Equipment Accumulated Depreciation -Comp/Equp	\$417,255 \$351 \$91,797 17,462 \$8,014 (\$5,268)	\$204,697 \$218 \$4,800 20,828 \$8,014 (\$5,174)	\$193,381 \$0 \$0 2,197 \$8,014 (\$4,605)	\$0 \$205,257 \$0 \$0 \$0 \$0	\$0 \$205,257 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$417,255 \$205,608 \$91,797 \$17,462 \$8,014 (\$5,268)	\$204,697 \$205,475 \$4,800 \$20,828 \$8,014 (\$5,174)	\$193,381 \$0 \$0 \$2,197 \$8,014 (\$4,605)	
Total Current Assets	\$529,610	\$233,383	\$198,986	\$205,257	\$205,257	\$0	\$734,867	\$438,640	\$198,986	
TOTAL ASSETS	\$529,610	\$233,383	\$198,986	\$205,257	\$205,257	\$0	\$734,867	\$438,640	\$198,986	
LIABILITIES										
Current Liabilities Accrued Liabilities Account Payable <sup>B</sup> Deferred Revenue Total Current liabilities	\$8,519 \$2,937 \$306,710 \$318,166	\$7,302 \$10,937 \$18,802 \$37,041	\$18,409 \$10,379 \$0 \$28,788	\$89,632 \$0 \$115,625 \$205,257	\$89,632 \$0 \$115,625 \$205,257	\$0 \$0 \$0 \$0	\$98,151 \$2,937 \$422,335 \$523,423	\$96,934 \$10,937 \$134,427 \$242,298	\$18,409 \$10,379 \$0 \$28,788	
TOTAL LIABILITIES	\$318,166	\$37,041	\$28,788	\$205,257	\$205,257	\$0	\$523,423	\$242,298	\$28,788	
UNRESTRICTED NET ASSETS										
Unrestricted Net Assets, beginning of year Excess of revenue over expenses Total Unrestricted Net Assets	\$170,198 \$41,246 \$211,444	\$170,198 \$26,144 \$196,342	\$180,447 (\$10,248) \$170,198	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$170,198 <u>\$41,246</u> \$211,444	\$170,198 \$26,144 \$196,342	\$180,447 (\$10,248) \$170,198	
Total Unrestricted Net Assets	\$211,444	\$196,342	\$170,198	\$0	\$0	\$0	\$211,444	\$196,342	\$170,198	
TOTAL LIABILITIES AND UNRESTRICTED	\$529,610	\$233,383	\$198,986	\$205,257	\$205,257	\$0	\$734,867	\$438,640	\$198,986	
Financial Reserves Targets as per 2019 Budget:  Minimum 3 months (25%) of Annual Operating Expenses= \$ 178,866  Maximum 6 months (50%) of Annual Operating Expenses= \$ 357,731  Current Level of Financial Reserves (total unrestricted net assets):		\$211,444	CCBPI initiative  Time value of consulting services incurred to date (25 June 2019) \$89,631.54 (\$79,319.95 plus HST)							
Current Level of Financials Reserve (%):			30%	φυ9,031.34	r (φε σ,σ 19.95 μπ	us (IOI)				

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## Membership Fees As At July 31st, 2019

	Jan-18				Jul-18		
	-	To be billed	Received		To be billed	Received	
BMO Bank of Montreal	\$	36,719.00	14-Mar-19	\$	36,719.00		
CIBC Insurance	\$	36,719.00	28-Feb-19	\$	36,719.00	29-Jul-19	
RBC Insurance	\$	36,719.00	25-Feb-19	\$	36,719.00	30-Jul-19	
ScotiaLife Financial	\$	36,719.00	11-Feb-19	\$	36,719.00	11-Jul-19	
TD Insurance	\$	36,719.00	11-Feb-19	\$	36,719.00	31-Jul-19	
Desjardins Financial Security Life Assurance Company	\$	36,719.00	8-Apr-19	\$	36,719.00		
AMEX Bank of Canada							
Assurant Solutions	\$	18,360.00	12-Feb-19	\$	18,359.00	4-Jul-19	
Canadian Premier Life Insurance Company	\$	18,360.00	23-May-19	\$	18,359.00		
Cumis Group Ltd/Co-operators Life Insurance Co.	\$	18,360.00	14-Mar-19	\$	18,359.00	9-Jul-19	
National Bank Life Insurance Company	\$	27,540.00	15-Feb-19	\$	27,539.00	8-Jul-19	
Manulife Financial	\$	22,000.00	29-May-19	\$	22,000.00	11-Jul-19	
The Canada Life Assurance Company	\$	22,000.00	25-Feb-19	\$	22,000.00	22-Jul-19	
RSM Canada	\$	4,800.00	15-Feb-19				
Willis Towers Watson	\$	4,800.00	4-Apr-19				
KPMG MSLP	\$	4,800.00	27-Feb-19				
Munich Reinsuranace Company Canada Branch (Life)	\$	4,800.00	15-Feb-19				
Optima Communications	\$	4,800.00	28-Mar-19				
RGA Life Reinsurance Company of Canada	\$	4,800.00	25-Feb-19				
DGA Careers Inc.							
AXA Assistance Canada							
Torys LLP	\$	4,800.00	13-Feb-19				
PWC	\$	4,800.00	15-Jul-19				
RankHigher.ca				\$	2,400.00	9-Jul-19	
Feb Invoices		\$385,334		\$349,330			
July Invoices		\$349,330					
Total Membership Fees		\$734,664					
Total amount to realocate monthly Jan-Sept	\$	61,222					
Total amount to realocate monthly Oct-Dec	\$	61,222					