## CAFII

411 Richmond Street E, Suite 200 Toronto, ON M5A 3S5 Statement of Operations As at Oct 31, 2019

	Current Month	Budget Oct-19	Variance to Monthly Budget	Current YTD	Budget '19 YTD	Variance Budget to YTD	Budget 2019
Revenue							
Membership Dues	\$61,422	\$61,422	\$0	\$612,220	\$614,220	(\$2,000)	\$737,064
Luncheon Revenue	\$0	\$0	\$0	\$195	\$195	\$0	\$195
Interest Revenue	\$133	\$3	\$130	\$746	\$27	\$719	\$33
TOTAL REVENUE	\$61,555	\$61,425	\$130	\$613,161	\$614,442	(\$1,281)	\$737,292
Expenses							
Management Fees	\$38,084	\$40,167	\$2,083	\$388,966	\$401,667	\$12,701	\$482,000
CAFII Legal Fees/Corporate Governan	\$0	\$0	\$0	\$0	\$1,000	\$1,000	\$1,000
Audit Fees	\$1,217	\$1,217	\$0 \$0	\$12.369	\$12,170	(\$199)	\$14,600
Insurance	\$449	\$458	\$9	\$4,441	\$4,580	\$139	\$5,500
Website Ongoing Maintenance	\$497	\$283	(\$214)	\$5,136	\$4,662	(\$474)	\$5,330
Telephone/Fax/Internet	\$711	\$483	(\$228)	\$5,615	\$4,830	(\$785)	\$5,800
Postage/Courier	\$19	\$33	(\$220) \$14	\$159	\$330	\$171	\$400
Office Expenses	\$103	\$166	\$63	\$1,723	\$1,660	(\$63)	\$2,000
Bank Charges	\$0	\$4	\$4	\$62	\$40	(\$22)	\$50
Miscellaneous Expenses	\$0 \$0	\$42	\$42	φ02 \$0	\$420	\$420	\$500 \$500
Depreciation Computer/Office Equipm	\$95	\$100	\$5	\$947	\$1,000	\$53	\$1,200
Board/EOC/AGM							
Annual Members Lunch	\$0	\$0	\$0	\$12,052	\$12,089	\$37	\$12,089
Board Hosting (External)	\$0	\$7,500	\$7,500	\$6,363	\$22,500	\$16,137	\$30,000
Board/EOC/Meeting Expenses	\$2,019	\$2,600	\$581	\$33,316	\$20,800	(\$12,516)	\$26,000
Industry Events	\$0	\$0	\$0	\$0	\$1,300	\$1,300	\$1,300
EOC Annual Appreciation Dinner	\$0	\$0	\$0	\$2,193	\$2,193	\$0	\$2,193
Sub Total Board/EOC/AGM	2,019	10,100	8,081	53,924	58,882	4,958	71,582
Provincial Regulatory Visits	\$7,594	\$4,000	(\$3,594)	\$12,430	\$12,000	(\$430)	\$12,000
Research/Studies	\$260	\$1,000	\$740	\$4,050	\$4,000	(\$50)	\$5,000
Website SEO and Enhancements	\$3,263	\$3,333	\$70	\$18,356	\$33,333	\$14,977	\$40,000
Regulatory Model(s)	\$0	\$5,000	\$5,000	\$7,555	\$20,000	\$12,445	\$25,000
Federal Financial Reform	\$442	\$0	(\$442)	\$442	\$500	\$58	\$500
Media Outreach	\$2,260	\$2,917	\$657	\$28,283	\$29,167	\$883	\$35,000
Marketing Collateral	\$610	\$1,000	\$390	\$1,152	\$5,000	\$3,848	\$5,000
Speaker fees & travel	\$0	\$0	\$0	\$1,189	\$1,400	\$211	\$2,000
Gifts	\$0	\$0	\$0	\$100	\$300	\$200	\$500
Networking Events	\$0	\$0	\$0	\$0	\$300	\$300	\$500
Sub Total Networking & Events	-	-	-	1,289	2,000	711	3,000
TOTAL EXPENSE	57,623	70,303	12,680	546,897	597,241	50,344	715,462
	3,932	- 8,878	12,810	66,264	17,201	49,063	21,830

Explanatory Notes: 1 - Amortization of office equipment based on 4 year straight line depreciation 2 - Management fees includes Mananging Matters and Executive Director 3 - Website includes hosting cafii.com, subscription and website improvements

## CAFII

## 411 Richmond Street E, Suite 200 Toronto, ON M5A 3S5 Balance Sheet As at Oct 31, 2019

F											
L	CAFII Operations			CCBPI Project				Combined			
ASSETS	31-Oct 2019	30-Sep 2019	31-Dec 2018	31-Oct 2019	30-Sep 2019	31-Dec 2018	31-Oct 2019	30-Sep 2019	31-Dec 2018		
Current Assets											
	<b>*</b> ***	<b>*</b> 440.000	<b>A</b> 400.004	••	•	<b>\$</b> 0	<b>*</b> ~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	<b>.</b>	<b>.</b>		
Bank Balance Savings Account	\$368,675 \$746	\$412,909 \$613	\$193,381 \$0	\$0 \$205.257	\$0 \$205.257	\$0 \$0	\$368,675 \$206,003	\$412,909 \$205,870	\$193,381 \$0		
Accounts Receivable	\$740 \$0	\$013 \$0	\$0 \$0	\$205,257 \$0	\$205,257 \$0	\$0 \$0	\$200,003 \$0	\$205,870 \$0	\$0 \$0		
Prepaid Expenses	9,924	پو 14,110	2,197	\$0 \$0	\$0 \$0	\$0 \$0	\$9,924	\$0 \$14,110	\$2,197		
Computer/Office Equipment	\$8.014	\$8.014	\$8.014	\$0 \$0	\$0 \$0	\$0 \$0	\$8.014	\$8.014	\$8,014		
Accumulated Depreciation -Comp/Equp	(\$5,552)	(\$5,458)	(\$4,605)	\$0 \$0	\$0 \$0	\$0	(\$5,552)	(\$5,458)	(\$4,605)		
Total Current Assets	\$381,806	\$430,187	\$198,986	\$205,257	\$205,257	\$0	\$587,063	\$635,444	\$198,986		
TOTAL ASSETS	\$381,806	\$430,187	\$198,986	\$205,257	\$205,257	\$0	\$587,063	\$635,444	\$198,986		
LIABILITIES											
Current Liabilities											
Accrued Liabilities	\$12,170	\$10,953	\$18,409	\$103,317	\$103,317	\$0	\$115,487	\$114,270	\$18,409		
Credit Card	\$606	\$290	\$0	\$0	\$0	\$0	\$606	\$290	\$0		
Account Payable	\$10,124	\$2,548	\$10,379	\$0	\$0	\$0	\$10,124	\$2,548	\$10,379		
Deferred Revenue	\$122,444	\$183,866	\$0	\$101,940	\$101,940	\$0	\$224,384	\$285,806	\$0		
Total Current liabilities	\$145,344	\$197,657	\$28,788	\$205,257	\$205,257	\$0	\$350,601	\$402,914	\$28,788		
TOTAL LIABILITIES	\$145,344	\$197,657	\$28,788	\$205,257	\$205,257	\$0	\$350,601	\$402,914	\$28,788		
UNRESTRICTED NET ASSETS											
Unrestricted Net Assets, beginning of year	\$170,198	\$170,198	\$180,447	\$0	\$0	\$0	\$170,198	\$170,198	\$180,447		
Excess of revenue over expenses	\$66,264	\$62,332	(\$10,248)	\$0	\$0	\$0	\$66,264	\$62,332	(\$10,248)		
Total Unrestricted Net Assets	\$236,462	\$232,530	\$170,198	\$0	\$0	\$0	\$236,462	\$232,530	\$170,198		
Total Unrestricted Net Assets	\$236,462	\$232,530	\$170,198	\$0	\$0	\$0	\$236,462	\$232,530	\$170,198		
TOTAL LIABILITIES AND UNRESTRICTED	\$381,806	\$430,187	\$198,986	\$205,257	\$205,257	\$0	\$587,063	\$635,444	\$198,986		
Financial Reserves Targets as per 2019 Bu	dget:			C	CBPI initiative						
Minimum 3 months (25%) of Annual Operating	g Expenses=	\$ 178,866									
Maximum 6 months (50%) of Annual Operatin	ng Expenses=	\$ 357,731			e of consulting						
Current Level of Financial Reserves (total ur Current Level of Financials Reserve (%):	t Level of Financial Reserves (total unrestricted net assets): t Level of Financials Reserve (%):				to date (30 Sep 2 (\$91,419.15 p						

## CAFII

411 Richmond Street E, Suite 200 Toronto, ON M5A 3S5 Membership Fees As At October 31st, 2019

	Jan-18 To be billed Received				Jul-18 To be billed Received		
BMO Bank of Montreal		36,719.00	14-Mar-19	\$	36,719.00	<u>Received</u> 16-Aug-19	
CIBC Insurance		36,719.00	28-Feb-19	\$	36,719.00	29-Jul-19	
RBC Insurance		36,719.00	25-Feb-19	\$	36,719.00	30-Jul-19	
ScotiaLife Financial		36,719.00	11-Feb-19	\$	36,719.00	11-Jul-19	
TD Insurance		36,719.00	11-Feb-19	\$	36,719.00	31-Jul-19	
Desjardins Financial Security Life Assurance Company	\$	36,719.00	8-Apr-19	\$	36,719.00	26-Aug-19	
AMEX Bank of Canada							
Assurant Solutions	\$	18,360.00	12-Feb-19	\$	18,359.00	4-Jul-19	
Canadian Premier Life Insurance Company	\$	18,360.00	23-May-19	\$	18,359.00	16-Aug-19	
Cumis Group Ltd/Co-operators Life Insurance Co.	\$	18,360.00	14-Mar-19	\$	18,359.00	9-Jul-19	
National Bank Life Insurance Company	\$	27,540.00	15-Feb-19	\$	27,539.00	8-Jul-19	
Manulife Financial		22,000.00	29-May-19	\$	22,000.00	11-Jul-19	
The Canada Life Assurance Company	\$	22,000.00	25-Feb-19	\$	22,000.00	22-Jul-19	
RSM Canada	\$	4,800.00	15-Feb-19				
Willis Towers Watson	\$	4,800.00	4-Apr-19				
KPMG MSLP	\$	4,800.00	27-Feb-19				
Munich Reinsuranace Company Canada Branch (Life)	\$	4,800.00	15-Feb-19				
Optima Communications	\$	4,800.00	28-Mar-19				
RGA Life Reinsurance Company of Canada	\$	4,800.00	25-Feb-19				
DGA Careers Inc.							
AXA Assistance Canada							
Torys LLP	\$	4,800.00	13-Feb-19				
PWC	\$	4,800.00	15-Jul-19	•			
RankHigher.ca				\$	2,400.00	9-Jul-19	
Feb Invoices		\$385,334			\$349,330		
July Invoices		\$349,330					
Total Membership Fees		\$734,664					
Total amount to realocate monthly Jan-Sept	\$	61,222					
Total amount to realocate monthly Oct-Dec	\$	61,222					