

Assumptions

Option 1--Baseline

2026 0% revenue increase

2027 0% revenue increase

2028 0% revenue increase

Expenses increase by 3% each year

End of year reserves 2025 \$554,000

<u>Year</u>	<u>Revenue</u>	<u>Expense</u>	<u>Surplus/Deficit</u>	<u>End of Year Cash</u>	<u>End of Year Operating Ratio</u>
2026	\$962000	\$1073600	(\$116600)	\$442400	41%
2027	\$962000	\$1105808	(\$143808)	\$295600	27%
2028	\$962000	\$1139000	(\$176000)	\$118800	11%

Option 2

2026 0% revenue increase

2027 5% revenue increase

2028 5% revenue increase

Expenses increase by 3% each year

End of year reserves 2025 \$554,000

<u>Year</u>	<u>Revenue</u>	<u>Expense</u>	<u>Surplus/Deficit</u>	<u>End of Year Cash</u>	<u>End of Year Operating Ratio</u>
2026	\$962000	\$1073600	(\$116600)	\$442400	41%
2027	\$1010100	\$1105800	(\$95700)	\$346700	31%
2028	\$1060600	\$1139000	(\$78400)	\$268500	25%

Option 3

2026 5% revenue increase

2027 5% revenue increase

2028 5% revenue increase

Expenses increase by 3% each year

End of year reserves 2025 \$554,000

<u>Year</u>	<u>Revenue</u>	<u>Expense</u>	<u>Surplus/Deficit</u>	<u>End of Year Cash</u>	<u>End of Year Operating Ratio</u>
2026	\$1010100	\$1073600	(\$63500)	\$490500	45%
2027	\$1060600	\$1105800	(\$45200)	\$445300	40%
2028	\$1113600	\$1139000	(\$25400)	\$420000	37%