#### 2019 Operational Budget - Member Dues Breakdown

#### 2018 Member Dues Breakdown

Upper Tier Member	73,438.00	5	367,190.00
DFS	55,079.00	1	55,079.00
Lower Tier Member	36,719.00	4	146,876.00
Initiation Members	44,000.00	2	88,000.00
Associate	4,800.00	8	38,400.00
			695,545.00

### 2019 (Base) Member Dues Breakdown

Upper Tier Member	73,438.00	6	440,628.00
Lower Tier Member	36,719.00	4	146,876.00
Initiation Members	44,000.00	3	132,000.00
Associate	4,800.00	8	38,400.00
			757.904.00

2019 Operational Budget - Member Dues Breakdown -
Revised

#### 2019 Member Dues Breakdown

Upper Tier Member	73,438	6	440,628.00
National Bank	55,079	1	55,079.00
Lower Tier Member	36,719	3	110,157.00
Initiation Members	44,000	2	88,000.00
Associate	4,800	8.5	40,800.00
			734,664.00

# 2020 Operational Budget - Member Dues Breakdown - 5% Dues Increase

#### 2020 Member Dues Breakdown

Upper Tier Member	77,110	9	693,989.10
Lower Tier Member	38,555	3	115,664.85
Initiation Members (Up	46,266	1	46,265.94
Initiation Members (Lo	23,133	0	0.00
Associate	4,800	11	52,800.00
			908.719.89

# 2020 Operational Budget - Member Dues Breakdown - 5% Dues Increase

### 2020 Member Dues Breakdown

Upper Tier Member	77,110	9	693,989.10
Lower Tier Member	38,555	3	115,664.85
Initiation Members (Up	46,266	1	46,265.94
Initiation Members (Lov	23,133	0	0.00
Associate	4,800	6	28,800.00
			884,719.89

### 2020 Upper Tier Member BMO Bank of Montreal CIBC Insurance **RBC** Insurance ScotiaLife Financial TD Insurance Desjardins Financial Security Life Assurance Company National Bank Life Insurance Company Manulife Financial The Canada Life Assurance Company

# 2020 Lower Tier Member

Assurant Solutions Canadian Premier Life Insurance Company Cumis Group Ltd/Co-operators Life Insurance Co.

2020 Initiation Members (Upper Tier) Sun Life Financial

# 2020 Associate

RSM Canada Willis Towers Watson KPMG MSLP **Optima Communications** RGA Life Reinsurance Company of Canada Torys LLP \*TBC \*TBC

#### \*Associate Candidates - Stikeman Elliott, Norton Rose, Deloitte, Dog and Pony - To be confirmed

# Did noy renew in 2020

PWC Munich Reinsuranace Company Canada Branch (Life) RankHigher.ca

# 2021 Operational Budget - Member Dues Breakdown - No Dues Increase

#### 2021 Member Dues Breakdown

Upper Tier Member	77,110	9	693,989.10
Lower Tier Member	38,555	4	154,219.80
Initiation Members (Upper Tier)	46,266	1	46,265.94
Initiation Members (Lower Tier)	23,133	0	0.00
Associate	4,800	5	24,000.00
			918,474.84

#### 2021 Upper Tier Member

BMO Bank of Montreal

CIBC Insurance

**RBC** Insurance ScotiaLife Financial

TD Insurance

Desjardins Financial Security Life Assurance Company National Bank Life Insurance Company Manulife Financial

The Canada Life Assurance Company

# 2021 Lower Tier Member

Assurant Solutions Canadian Premier Life Insurance Company

Valeyo

Cumis Group Ltd/Co-operators Life Insurance Co.

2021 Initiation Members (Upper Tier) Sun Life Financial

2 Year

### 2021 Associate RSM Canada

Willis Towers Watson KPMG MSLP Optima Communications RGA Life Reinsurance Company of Canada Torys LLP

# 2021 Forecast

#### 2021 Member Dues Breakdown

Upper Tier Member	77,110	9	693,989.10
Lower Tier Member	38,555	4	154,219.80
Initiation Members (Upper Tier)	46,266	1	46,265.94
Initiation Members (Lower Tier)	13,494	1	13,494.00
Associate	4,800	10	48,000.00
			955,968.84

# 2021 Upper Tier Member BMO Bank of Montreal CIBC Insurance RBC Insurance ScotiaLife Financial TD Insurance Desjardins Financial Security Life Assurance Company National Bank Life Insurance Company Manulife Financial The Canada Life Assurance Company

### 2021 Lower Tier Member Assurant Solutions Canadian Premier Life Insurance Company Valeyo Cumis Group Ltd/Co-operators Life Insurance Co.

2021 Initiation Members (Upper Tier) Sun Life Financial

2 Year

# 2021 Associate

RSM Canada Willis Towers Watson KPMG MSLP Optima Communications RGA Life Reinsurance Company of Canada Torys LLP Dog and Pony Studios Stikeman Elliott LLP RSA Norton Rose Fulbright Canada

#### Initiation Members (Lower Tier)

Canadian Tire Bank

# 2022 Operational Budget - Member Dues Breakdown - No Dues Increase

#### 2022 Member Dues Breakdown

Upper Tier Member	77,110	10	771,099.00	
Lower Tier Member	38,555	4	154,219.80	
Initiation Members (Upper Tier)	46,266	0	0.00	
Initiation Members (Lower Tier)	23,133	1	23,132.97	
Associate	4,800	9	43,200.00	Removed Dog and Pony rev
			991,651.77	

# 2022 Upper Tier Member

BMO Bank of Montreal CIBC Insurance RBC Insurance ScotiaLife Financial TD Insurance Desjardins Financial Security Life Assurance Company National Bank Life Insurance Company Manulife Financial The Canada Life Assurance Company Sun Life Financial

# 2022 Lower Tier Member

Assurant Solutions Canadian Premier Life Insurance Company Valeyo Cumis Group Ltd/Co-operators Life Insurance Co.

# 2022 Initiation Members (Upper Tier)

2022 Associate RSM Canada Willis Towers Watson KPMG MSLP Optima Communications RGA Life Reinsurance Company of Canada Torys LLP Stikeman Elliott LLP RSA Norton Rose Fulbright Canada

#### Initiation Members (Lower Tier)

CTB is joining CAFII in early June, we will prorate CTB's 2021 Initiation Member Dues to 7/12 of the full year amount Canadian Tire Bank 2nd Year

#### 2023 Operational Budget - Member Dues Breakdown - No Dues Increase

#### 2023 Member Dues Breakdown

	Upper Tier Member	77,110	9	693,989.10
	Lower Tier Member	38,555	5	192,774.75
	Initiation Members (Upper Tier)	46,266	0	0.00
	Initiation Members (Lower Tier)	23,133	1	23,132.97
ver	Associate	4,800	9	43,200.00
				953.096.82

#### 2023 Upper Tier Member

BMO Bank of Montreal CIBC Insurance RBC Insurance ScotiaLife Financial TD Insurance Desjardins Financial Security Life Assurance Company National Bank Life Insurance Company Manulife Financial The Canada Life Assurance Company Sun Life Financial - Remove next year

# 2023 Lower Tier Member

Assurant Solutions Canadian Premier Life Insurance Company Valeyo Cumis Group Ltd/Co-operators Life Insurance Co. Canadian Tire Bank 2022 Initiation Members (Upper Tier)

# 2023 Associate

RSM Canada Willis Towers Watson KPMG MSLP Optima Communications RGA Life Reinsurance Company of Canada Torys LLP Stikeman Elliott LLP RSA Norton Rose Fulbright Canada

# Initiation Members (Lower Tier)

Chubb Life Insurance Company of Canada