CAFII

411 Richmond Street E, Suite 200 Toronto, ON M5A 3S5

Balance Sheet As at Nov 30, 2018

ASSETS	30-Nov 2018	31-Oct 2018	31-Dec 2017
Current Assets			
Bank Balance Investments Accounts Receivable Interest Receivable Prepaid Expenses Computer/Office Equipment Accumulated Depreciation -Comp/Equp Intangible Assets-Trademarks Accumulated Amortization-Trademark Total Current Assets	\$294,880 \$0 \$0 \$0 9,123 \$8,014 (\$4,511) \$0 \$0	\$343,157 \$0 \$0 \$0 7,408 \$8,014 (\$4,416) \$0 \$0 \$354,162	\$192,706 \$0 \$0 \$0 \$26,577 \$8,014 (\$3,469) \$0 \$0
TOTAL ASSETS	\$307,506	\$354,162	\$223,827
LIABILITIES			
Current Liabilities Accrued Liabilities Account Payable B Deferred Revenue Total Current liabilities TOTAL LIABILITIES	\$14,737 \$2,985 \$57,963 \$75,685 \$75,685	\$13,520 \$4,055 \$115,925 \$133,500 \$133,500	\$35,953 \$7,427 \$0 \$43,380 \$43,380
UNRESTRICTED NET ASSETS			
Unrestricted Net Assets, beginning of year Excess of revenue over expenses Total Unrestricted Net Assets	\$180,447 \$51,374 \$231,821	\$180,447 \$40,216 \$220,663	\$380,759 (\$200,312) \$180,447
Total Unrestricted Net Assets	\$231,821	\$220,663	\$180,447
TOTAL LIABILITIES AND UNRESTRICTED NET ASSETS	\$307,506	<u>\$354,162</u>	\$223,827
Financial Reserves Targets as per 2018 Budget: Minimum 3 months (25%) of Annual Operating Expenses= Maximum 6 months (50%) of Annual Operating Expenses:			
Current Level of Financial Reserves (total unrestricted net Current Level of Financials Reserve (%):	\$231,821 33%		

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Statement of Operations As at Nov 30, 2018

	Current Month	Budget Nov-18	Variance to Monthly Budget	Current YTD	Budget '18 YTD	Variance Budget to YTD	Budget 2018
Revenue							
Membership Fees	\$57,962	\$50,699	\$7,263	\$637,582	\$557,686	\$79,896	\$608,385
Interest Revenue	\$0	\$17	(\$17)	\$0	\$187	(\$187)	\$200
TOTAL REVENUE	\$57,962	\$50,716	\$7,246	\$637,582	\$557,873	\$79,709	\$608,585
Expenses							
Management Fees	\$37.111	\$37.917	\$806	\$423,188	\$417.083	(\$6,105)	\$455,000
CAFII Legal Fees/Corporate Governan	\$0	\$0	\$0	\$563	\$3,750	\$3,187	\$5,000
Audit Fees	\$1,217	\$1,217	\$0	\$13,219	\$13,387	\$168	\$14,600
Insurance	\$439	\$458	\$19	\$4,819	\$5,038	\$219	\$5,500
Website (incl translation)	\$839	\$1,166	\$327	\$5,604	\$12,826	\$7,222	\$14,000
Website SEO and Enhancements	\$1,967	\$3,416	\$1,449	\$14,915	\$12,979	(\$1,936)	\$14,220
Telephone/Fax/Internet	\$290	\$483	\$193	\$4,973	\$5,313	\$340	\$5,800
Postage/Courier	\$25	\$33	\$425	\$458	\$363	(\$95)	\$400
Office Expenses	\$89	\$166	\$77	\$2,285	\$1,826	(\$459)	\$2,000
Bank Charges	\$0	\$4	\$4	\$23	\$44	\$21	\$50
Miscellaneous Expenses	\$0	\$42	\$42	\$0	\$462	\$462	\$500
Amortization Expense	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Depreciation Computer/Office Equipm	\$95	\$100	\$5	\$1,041	\$1,100	\$59	\$1,200
Board/EOC/AGM							
Annual Members Lunch	\$0	\$0	\$0	\$10,503	\$10,000	(\$503)	\$10,000
Board Hosting (External)	\$0	\$0	\$0	\$15,618	\$15,000	(\$618)	\$15,000
Board/EOC/Meeting Expenses	\$1,310	\$2,600	\$1,290	\$18,268	\$23,400	\$5,132	\$26,000
Industry Events	\$0	\$0	\$0	\$1,243	\$1,000	(\$243)	\$1,000
EOC Annual Appreciation Dinner	\$0	\$0	\$0	\$763	\$800	\$37	\$800
Sub Total Board/EOC/AGM	1,310	2,600	1,290	46,394	50,200	3,806	52,800
Provincial Regulatory Visits	\$587	\$0	(\$587)	\$11,206	\$12,000	\$794	\$12,000
Research/Studies	\$445	\$0	(\$445)	\$18,632	\$52,500	\$33,868	\$52,500
Regulatory Model(s)	\$0	\$5,400	\$5,400	\$2,251	\$27,000	\$24,749	\$27,000
Federal Financial Reform	\$0	\$0	\$0	\$0	\$500	\$500	\$500
Media Outreach	\$2,260	\$2,000	(\$260)	\$36,262	\$28,000	(\$8,262)	\$30,000
Marketing Collateral	\$130	\$0	(\$130)	\$185	\$2,000	\$1,815	\$2,000
Tactical Communications Strategy	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Media Relations, CAFII Consultant	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Networking Events	\$0	\$0	\$0	\$0	\$500	\$500 \$0	
Speaker fees & travel	\$0	\$600	\$600	\$0	\$2,000	\$2,000	\$2,000
Gifts	\$0	\$200	\$200	\$191	\$500	\$309	\$500
Networking Events	\$0	\$200	\$200	\$0	\$500	\$500	\$500
Sub Total Networking & Events	-	1,000	1,000	191	3,000	2,809	3,000
TOTAL EXPENSE	46,804	56,002	9,615	586,208	649,871	63,664	698,070
NET INCOME	11,158	- 5,286	16,861	51,374	- 91,998	143,372	- 89,485
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- Explanatory Notes:

 1 Amortization of office equipment based on 4 year straight line depreciation

 2 Management fees includes TO Corp, Mananging Matters and Executive Director

 3- Website includes hosting cafii.com, Vimeo(videos) subscription and website improvements

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Membership Fees As At October 31st, 2018

	<u>Feb-18</u> To be billed Received			Jul-18 To be billed Received		
BMO Bank of Montreal	_	-	15-Mar-18	\$ 	13-Aug-18	
CIBC Insurance	\$	•	25-Apr-18	\$	23-May-18	
RBC Insurance	\$		12-Mar-18	\$ 36,719.00	•	
ScotiaLife Financial	\$	36,719.00	28-Feb-18	\$ 36,719.00	24-Jul-18	
TD Insurance	\$	36,719.00	27-Feb-18	\$ 36,719.00	26-Jul-18	
Desjardins Financial Security Life Assurance Company	\$	27,539.50	25-Apr-18	\$ 27,539.50	24-Aug-18	
AMEX Bank of Canada	\$	18,360.00	26-Mar-18	\$ 18,359.00	5-Sep-18	
Assurant Solutions	\$	18,360.00	28-Mar-18	\$ 18,359.00	19-Jul-18	
Canadian Premier Life Insurance Company	\$	18,360.00	6-Mar-18	\$ 18,359.00	10-Oct-18	
Cumis Group Ltd/Co-operators Life Insurance Co.	\$	18,360.00	28-Feb-18	\$ 18,359.00	30-Aug-18	
Manulife Financial	\$	22,000.00	20-Jul-18	\$ 22,000.00	20-Jul-18	
The Canada Life Assurance Company	\$	22,000.00	16-May-18	\$ 22,000.00	24-Aug-18	
Willis Towers Watson	\$	4,800.00	5-Mar-18			
RSM Canada Actuarial Services						
KPMG MSLP	\$	4,800.00	3-Jul-18			
Munich Reinsuranace Company Canada Branch (Life)	\$	4,800.00	15-May-18			
Optima Communications	\$	4,800.00	8-Mar-18			
RGA Life Reinsurance Company of Canada	\$	4,800.00	5-Mar-18			
DGA Careers Inc.	\$	4,800.00	28-Feb-18			
AXA Assistance Canada	\$	4,800.00	26-Feb-18			
Torys LLP	\$	4,800.00	23-Feb-18			
Feb Invoices		\$366,975		\$328,571		
				•		
July Invoices		\$328,571				
Total Membership Fees		\$695,545				
Total amount to realocate monthly Jan-Sept	\$	57,962				
Total amount to realocate monthly Oct-Dec	\$	57,962				