## **Executive Operations Committee**

**Membership:** As per CAFII Bylaw 6.01. Sub-committees may strike taskforces drawing on expertise of other individuals associated with member companies.

Mandate	Activities	Issues of Interest
Recommend budget	Draft and review Financial Reports	
and priorities to Board		
	Be aware of current and emerging issues (Regulatory Update).	
Keep environment		
open to key products	Develop responses to regulatory initiatives. Forward to board for	Regulation of ISI
	approval as necessary. Oversight of Distribution and Market	International regulation of creditor products
	Conduct Policy Committee (DMC)	Market Conduct Regulation
		Electronic Commerce
		Provincial Insurance Act Reviews
Keep environment	Identify barriers to efficient operations. Oversight of Licensing	Licensing Irritants
flexible /efficient	Efficiency Issues Committee	Provincial Insurance Councils and CISRO issues, including
		LLQP
		Electronic licensing
		Multi-jurisdictional licensing/mutual recognition
Develop	Oversight of Media and Advocacy Strategy Committee(MAC)	Communications strategy, CAFII Branding
communication plans		Advocacy Strategy
and tools		Website
Build relationships with	Connect with regulators. Manage and conduct regulator visits.	
key stakeholders	(Manage Regulator Visit Schedule) Approve attendees at regulator	
	meetings, review meeting notes and manage follow-up actions	
	Oversight of Networking and Events committee	
Other items	Continuance under new Not for Profit Corporations Act	Changes to be made by October 2014
	Changes to CAFII Management structure – development of Executive Director role and hiring of ED	Hire of new Executive Director effective December 2012

#### **Distribution and Market Conduct Policy Committee**

Membership: The committee will have 4 permanent members including 2 co-chairs all of whom are members of the EOC.

Co-Chairs:1) Sue Manson CIBC 2) Wayne Eccles TD Other members: 3) Emily Brown BMO 4) John Poolman, Assurant

5) Andre Duval, DSF 6) Rose Beckford ScotiaLife Financial

**Mandate:** Oversee development of CAFII policy positions as directed by EOC. Oversee taskforces as required Activities: Draft CAFII submissions, Manage and interpret industry research projects as approved by EOC

Priorities	Issues	Currently	Status	
		Active		
		Issues		
Regulation of ISI	Quebec DWR, distribution guide review, review of	٧	Input provided on Guide ( signature, remuneration) letter	
	Distribution Act		sent June 2012, meeting Nov 2012	
	Alberta – review of medical questions on applications	٧	Project for review required by CAFII, response to	
			Superintendent required	
			-recommend referral to CLHIA	
AML/ATF paper			Complete- Response sent March 1, 2012, follow up	
			questions answered	
Intn'l regulation	PPI	٧	review developments	
of creditor	US Debt protection products		review developments	
	IAIS core principles		Watch file - CCIR committee announced	
<b>Market Conduct</b>	Quebec Commercial Practices Guideline		Awaiting re-release for comment, remove from priorities as	
Regulation			AMF has lost interest in this	
	MGA CCIR consultation		Complete-Letter of input -June 30 2012	
	Input to provincial strategic plans and priorities		Complete- FSCO priorities submitted May 2012	
Electronic	CCIR consultation released Feb 2012		Complete- Submission made May 2012	
Commerce	-CCIR to produce a position paper for consultation on			
	key issues spring 2013			
	AMF consultation released Feb 2012		Complete- Submission made May 2012	
Provincial	Manitoba Insurance Act Review	٧	Insurance act changes made spring 2012	
Insurance Act	Saskatchewan Insurance Act	٧	Comments sent November 2012	
Reviews	Ontario Insurance Act review , AMP regulations		Insurance act changes made with budget bill	
Research	Undertake research to support policy positions.			
<u> </u>	Consider updating Avalon research on CGI			

#### **AMF Distribution Guide Task Force**

(Task Force of Distribution and Market Conduct Policy Committee)

Members: Emily Brown, John Poolman, Rose Beckford, Moira Gill, Sue Manson

Purpose: Recommend changes to the AMF Distribution Guide based on the Mutual Fund Guide, customized for exclusion disclosure

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#### **Licensing Efficiency Issues Committee**

**Membership** – 1 Chair who is a member of EOC and 3 members from representative companies.

Chair: Moira Gill TD 2) John O'Hoski Cdn Premier 3) Sara Gelgor, ScotiaLife Financial 4) John Poolman, Assurant 5) Greg Grant CIBC

Mandate: Identify and manage licensing efficiency issues for restricted and individual licensing processes.

Priorities	Issues	Currently	Status
		active issues	
Licensing operation	Request for restricted certificates for 3 <sup>rd</sup> parties Alberta	V	CAFII letter to the Council (2011). Council
issues			responded that they did not support the
Streamlining and			request. Committee decision to address
harmonizing licensing		1	the issue with the Council again in 2012.
requirements (training,	CISRO project to redesign LLQP – project completion target		Quarterly Update Forums being held by
CE, other)	Sept 2014		CISRO, incl. January 17/13
			Next Forum in early April 2013
	Licensing process -streamlining and harmonization		Identification of issues on going.
ISI regime	Manitoba – issues to be resolved with implementing		Included in Insurance Act spring 2012
implementation	regulations		Letter sent in August 2012
<b>Provincial Insurance</b>	Opportunities to have restricted licensees represented or	v	Legal assistance engaged and analysis of
Councils and CISRO	otherwise participate on Council discussed with Saskatchewan		options underway.
issues	and Alberta. Committee identified a need for an analysis of		Meeting with AIC Jan 2012.
	options for BC, Alberta & Saskatchewan council		Meeting with Sask. held
	representation needed		Meeting with Manitoba held
Electronic licensing	Promote use of electronic licensing systems by provincial		
	regulators		Letter of support sent to CISRO May
	Possible use of "business numbers" to link		2012
Multi-jurisdictional	Trade Agreements - promote mutual recognition ( Ontario –		Attended trade agreement update
licensing/	Quebec, New West Partnership )		meeting May 2012
mutual recognition			

#### **Media and Advocacy Strategy Committee**

Membership: The committee will have 4 permanent members including 2 co-chairs, all of whom are members of EOC. EOC chair is co-chair.

Co-Chairs: 1) Sara Gelgor 2) John Lewsen

Members: 3) Paul Yeung, 4) Moira Gill 5) Greg Grant

Resources: Leya Duigu, Brendan Wycks

Mandate: Identify key stakeholders and develop, recommend and implement communication and advocacy strategy. Oversee CAFII branding. Oversight

of Media Response taskforce.

Areas of Interest: Underserved market, Creditor Insurance( value proposition, disclosure), Counter broker lobby messages

Initiatives	Status/Explanation	Resp	Next steps
Develop a communications	Update communications strategy: CAFII-branded		In process with ED B. Wycks; for review
strategy	"Regulatory Value Added Strategy" for website and	ED	and discussion at next MAC meeting:
	regulator communication. Most materials exist but		Feb/March 2013
	materials should be reviewed and recommendations		
	made as to how to package and brand materials.		
	Include concept of sending targeted messages to		
	regulators when an issue is in the media.		
	-bring strategy up to date, should be a refresher at		
	every board meeting		
Website			Website live May 2012. Email reminder
-collect testimonials, post on	Testimonial ( written or video)- 1 per member , have	J Lewsen	sent w/o Oct 22 2012; One written
site	7 or 8 available and determine how to rotate		testimonial received to date B. Wycks to
	through (value –add to members)		follow-up with direct request to each
			Voting Member, via EOC
-Refresh CAFII mission	review mission statement to ensure it is in line with	ED	In process with ED B. Wycks; for review
statement	branding,		and discussion at next MAC meeting:
			Feb/March 2013
-expand tabs to include other	-incorporate alternate distribution ( underserved	ED	Underserved market material drafted, to
products & regulators/industry	market)		be approved for website. In process with
			ED B. Wycks; for review and discussion at

Initiatives	Status/Explanation	Resp	Next steps
	- Travel insurance product – ED to reach out to	ED	next MAC meeting: Feb/March 2013  Pending; target completion in April/May
	travel association and CLHIA; look at it from distribution perspective		2013
-Develop CAFII "Did you know" video to convey important facts	(Charles Blaquiere suggestion ) <b>Budget allocation request \$10,000</b>	ED	In process as part of CAFII Re-Branding and Visual Identity Modernization initiative
-what's new	In place, ongoing update of news	ED	Ongoing
CAFII Branding -develop marketing tagline	several taglines to be sent to Board, -identify differentiating factor, eg advocating for insurance access, choice, all Canadians	J Lewsen	Completed
	- include tagline on all submissions, website, swag, and letters to regulators	ED	In process; to be completed in conjunction with Re-Branding and Visual Identity Modernization initiative
-CAFII newsletter for regulators	Insurance regulatory news to be collected monthly and shared with regulators as a value added service <b>Budget Request re formatting?</b>	ED	February 2013 – first month
-CAFII "look"	Develop a font and layout unique to CAFII to be used in letters, submissions and newsletter; assess if new logo needed  Budget allocation request \$10,000	ED	RFP issued for CAFII Re-Branding and Visual Identity Modernization
-Acquire soft marketing tools (pads, pens etc),	Coasters suggested—include tagline and web address on next re-order -Budget allocation request		Pens, mugs and iphone holders are in stock
Media Protocol -Develop and manage protocol for handling media requests	Protocol needs to be revised for arrival of ED	ED	Completed; revised Media Protocol approved by MAC on January 17/13

Initiatives	Status/Explanation	Resp	Next steps
-media training for ED	Budget allocation request \$2,000		Schedule training for March 2013
-Monitor Media		ED	
-Develop List of Friendly media			Paul & Moira have draft list. In process; for review and discussion at next MAC meeting: Feb/March 2013
-Notify communications departments of member firms	To be done when messaging is reviewed		
-News Release	Send out notification of new ED		To each regulator and industry associations
Develop 2-3 likely scenarios		ED	B. Wycks reviewing material drafted by G. Grant. In process; for review and discussion at next MAC meeting: Feb/March 2013
Key Message Development - identify issues and develop key messages	Key message document: develop and review stock messages to be used in communication opportunities	ED	Key Messages document drafted by A. Riley for B. Wycks' review. In process; for review and discussion at next MAC meeting: Feb/March 2013
Regulator Kit  -develop booklet /brochure	For new regulators. Compile package of information for regulators which can include -booklet - past submissions, -testimonials and -key fact sheet.	ED	Some content developed by RBC intern
	Booklet - take images from website, testimonials, designed to highlight major issues. Small 10 page booklet that can be given out with business cards.	ED	To be developed by ED as he reviews CAFII materials, and in harmony with CAFII Re-Branding and Visual Identity Modernization
-Key Facts sheet	-develop a "Key Facts" sheet to be part of regulator package	ED	

Initiatives	Status/Explanation	Resp	Next steps
Manage research to support	Pollara plan of use in place	MAC	Plan of use to be reviewed by ED and
message (eg. Pollara)			feedback brought to MAC meeting in
- develop key messages			April/May 2013
- manage plan of use of			
research			
- determine when and what			
research must be undertaken or			
renewed			
Industry Statistics	- identify and keep current statistics from LIMRA	ED	-overlapping responsibility with DMC.
	and CAFII research		For possible referral/delegation to DMC.
Webinars	-develop / oversee development of new webinars	ED	Digital, apps and social media webinar in
Develop and offer webinar	-review and keep webinars current		process with Davis Yoo and Debbie
education	-track who has seen which webinars		Dimoff of PwC; for delivery to CCIR
Determine distribution of	-plan number of webinars per year, have list of		audience during consultation period
webinar material	upcoming webinars		following release of CCIR's follow-up
	-deliver webinars		discussion paper on e-commerce,
			between mid-March and end of April
	Budget allocation request \$10,000		2013

# Media Response Taskforce

Membership: Taskforce consists of any two members of the Media and Advocacy Strategy committee plus Brendan Wycks.

**Purpose:** Deal with media issues as they arise. Make recommendation to Board communications committee (Members: Mark Cummings, ScotiaLife Financial; Dave Minor, TD; Rick Lancaster, CIBC; Julie Barker-Merz BMO)

### **Networking and Events Committee**

Membership: 1 Chair - 2 members, EOC chair is an ex-officio member

Chair: Paul Yeung RBC 2) Maria Sanchez – Chung TD 3) Ex-officio: Jennifer Hines Resources: Leya Duigu, Brendan Wycks

Mandate: Operate CAFII events and receptions to maintain contact with regulators, associate members and other key stakeholders.

Priority	Activities	Status
Plan Quarterly Speaker and reception events, and member-only event	February Speaker Event ( members only)	Moved to March 26, 2013, with Jane Carr, Vice- President and Managing Attorney, Assurant Solutions, Atlanta, speaking on "Issues, Challenges and Opportunities in U.S. Debt and Other Protection Products"
	March/April	
	June AGM	
	October	
	December Reception	
Keep current lists of key contacts		
Christmas cards to key contacts?		
Seek out other opportunities to meet with contacts (eg corporate table)		